





PART 2 - MATAMATA-PIAKO DISTRICT TOMORROW
2006-2016 LONG-TERM COUNCIL COMMUNITY PLAN

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2.0 COMMUNITY OUTCOMES

Under the Local Government Act 2002, Council is required to work with the community to identify the direction and vision the community has for the future. This is a comprehensive process and the community outcomes in this Community Plan have been developed from extensive community and stakeholder consultation. In 2004/05 Council engaged with the community to develop their visions for Matamata, Morrinsville, Te Aroha, the rural area and iwi. The community outcomes included in this plan have evolved from that process and reflect what the community has identified.

NOTE: COMMUNITY OUTCOMES DO NOT NECESSARILY IDENTIFY WHAT COUNCIL WILL GET INVOLVED IN.

The community outcomes have been grouped under nine themes:

- Belonging to Our Community
- Community Safety and Support: Looking After People
- Economic Development: Prosperity
- Healthy Air, Water, Land: Healthy People
- Heritage: Our Past
- Our Social Infrastructure
- Planning and Development
- Pride and Justice
- Transport: People Going Places

An overview of those outcomes is described below and in more detail within Volume Two of this plan.

Belonging to Our Community

This is about the things people feel make a community more than just a collection of houses. It's about knowing your neighbours, participating in community events, having good arts and recreation facilities, actively caring about your community, and being involved in local decision making.

The community outcomes within this theme relate to:

- Doing Things Together
- Improving Life on a Day to Day Basis
- Participating in Decision Making
- Promotion of Citizen Responsibility
- Recreation and Arts
- Safety
- Support for Young People

Community Safety and Support: Looking After People

This topic is about residents concerns with being safe in their communities and homes. It also refers to an appreciation of the challenges facing young people and the importance of supporting them to become valued members of our community.

The community outcomes within this theme relate to:

- Safety
- Support for Young People

Economic Development: Prosperity

Prosperity is about economic wellbeing, and employment; it's the issues people feel are important for vibrant, diverse and growing business and industry.

The community outcomes within this theme relate to:

- Business, Farming and Industry
- Employment
- Tourism

Healthy Air, Water, Land: Healthy People

Our environment is important to nearly everyone - we're talking about our air, our water and our land. Predominantly the concerns represented in this topic refer to peoples desire to protect the health of people and land, and to balance economic wellbeing with cultural values and environmental sustainability.

The community outcomes within this theme relate to:

- Air Pollution
- Healthy People
- Pests and Noxious Weeds
- Pollution and Waste
- Protecting the Landscape
- Water Quantity and Quality

Heritage: Our Past

Our heritage involves the legacy left to us by our ancestors and the legacy we intend to leave for our future generations. Incorporating both natural and cultural elements the ideas outlined here reflects our communities appreciation of the richness of our history and geography.

The community outcomes within this theme relate to:

- Built Heritage
- Knowledge and Treasures
- Mount Te Aroha
- Te Aroha Domain
- Wetlands and Significant Natural Features

Our Social Infrastructure

Social infrastructure is our schools, our hospitals and all the facilities and services that communities regard as essential to their future.

The community outcomes within this theme relate to:

- Outside Agencies Meeting Our Needs
- Services

Planning and Development

The main issues in this topic are the infrastructure communities need to operate and the importance of careful planning when deciding the layout and needs of our towns for the future.

The community outcomes within this theme relate to:

- Industrial Development
- Intensive Farming
- Rural Subdivision and Amalgamation
- Small Town Culture: Large Town Infrastructure
- Town Appearance
- Town Planning

Pride and Justice

Throughout our consultation people talked about a number of social justice issues. Often discussed in terms of feeling proud that people are respectful of others and believe in justice for all; this topic refers to pride and the sense of fairness that our residents value.

Transport: People Going Places

People Going Places is about our roading networks and it being easy to get around. It's also about being able to get to neighboring towns and cities easily, finding a park in town, and being safe on and near our roads.

The community outcomes within this theme relate to:

- Parking
- People and Traffic Flow

What happens next?

Now that these community outcomes have been identified we can find the best ways for us, as a community, to work together to achieve these goals.

Throughout this Community Plan Council has identified what it proposes to do to achieve these outcomes. However, Government agencies, community organisations and the community as a whole will also use the community outcomes for guidance on the sort of services that they deliver to our community and how these are delivered.

One of Council's responsibilities under the Local Government Act 2002 is to monitor community outcomes and report on the communities progress towards these outcomes every three years. Council has identified and developed a range of indicators to represent and report changes in these outcomes. These were developed by utilising the National Indicators through the Linked indicator Project, the core set of indicators developed by MARCO through Choosing Futures Waikato at the Regional level, and those indicators which are more relevant to the local level whereby many of these are currently monitored through District Plan effectiveness and State of the Environment monitoring. These can be seen on page 8 of Volume Two of the Long-term Community Plan.

As a starting point for future reference a benchmark report will be produced by June 2007. This will enable any change from that time to be identified over the next three years and into the future. On-going monitoring of the indicators will occur in partnership at the Regional and Local levels where appropriate with key stakeholders and those who will be able to contribute to the gathering of data, data management, analysis and interpretation.

2.1 WAIKATO REGIONAL COMMUNITY OUTCOMES

Choosing Futures Waikato

In parallel with consultation undertaken by Council to identify local community outcomes, additional consultation has been taking place at the regional and iwi levels. The 12 territorial authorities of the Waikato region, together with Waikato Regional Council (Environment Waikato), jointly coordinated a process in 2005 to identify regional-level community outcomes. The regional community outcomes process is called Choosing Futures Waikato.

A set of regional community outcomes has been identified for councils, government agencies, community organisations and the community as a whole to work towards.

The outcomes have been grouped under five themes:

Sustainable Environment

The Waikato region values and protects its diverse, interconnected natural environments.

Quality of Life

The Waikato region is a great place to live, providing the services and opportunities we need to live well.

Sustainable Economy

The Waikato region balances a thriving economy with looking after its people, places and environment.

Culture and Identity

The Waikato region identifies with – and values - its land, air rivers and waterways, mountains, flora, fauna and its people.

Participation and Equity

The Waikato region builds strong informed communities and has a culture that encourages people and communities to play their part.

The community outcomes are discussed in more detail within Volume Two of this plan.

What Happens Next?

The Waikato Regional Community Outcomes are broader than Council activities and local issues. They encompass the overall social, economic, environmental and cultural well-being of the Waikato Region. These Regional Outcomes sit alongside and supplement local community outcomes identified within each local authority area. Their purpose is to help guide regional community stakeholders in planning and monitoring regional community wellbeing.

Government agencies, local councils and community organisations will be encouraged to use the Waikato Regional Community Outcomes for guidance on the sorts of services they deliver to the Waikato Region.

Council's own community outcomes will contribute to the regional community outcomes and progress made towards achieving the Waikato Regional Community Outcomes will be measured regularly and reported back to communities. As part of the regional community outcomes process a working group has been established called the 'Monitoring and Reporting Community Outcomes' (MARCO). The purpose of MARCO is for Councils in the region to work together cooperatively to ensure that the best possible coordination for the gathering and sharing of information occurs. MARCO has developed a core set of indicators in conjunction with key stakeholders and will consider the gathering of information, data management, analysis and interpretation, and reporting so that this information can be reported to our communities in the most effective and efficient manner. Matamata-Piako is a member of this team.

Councils, Government agencies, iwi, community organisations and other groups will be working together to make the Waikato Region the best it can be, now and in the future.

Further information

For further information about the Choosing Futures Waikato process, visit www.choosingfutures.co.nz

2.2 KEY STRATEGIC PLANNING DOCUMENTS AND OTHER KEY STAKEHOLDERS

The Local Government Act 2002 requires that the Long-Term Council Community Plan describes how the community outcomes relate to other key strategic planning documents or processes and outlines how Council will work with local and regional organisations, Maori, central government, and non-government organisations and the private sector to further community outcomes.

Council intends to work with a number of stakeholders to further community outcomes. This may involve the consideration of their strategic planning documents and processes and how they relate and contribute to the community outcomes.

A number of groups have already been involved through the identification of the community outcomes. Some were represented at vision and focus group meetings and were involved in the formation of the community outcomes at an early stage. Also a number of partnerships already exist between Council and some organisations and groups. However, in some areas partnerships may need to be developed further to enable the identification of who can contribute to the process. This will be worked on over the next two years with the assistance of Choosing Futures Waikato.

Stakeholders may include the following organisations; however this list is not exclusive:

Accident Compensation Corporation	New Zealand Police
Arts Waikato	New Zealand Trade and Industry
Department of Child, Youth and Families	Ngati Maru
Department of Conservation	Ngati Paoa
Department of Internal Affairs	Ngati Tumutumu
Environment Waikato	Ngati Whanaunga
Energy Efficiency and Conservation Authority	Occupational Safety and Health
Federated Farmers	Raukawa Trust Board
Forest and Bird	Sport and Recreation New Zealand
Hauraki Maori Trust Board	Sports Waikato
Land Transport New Zealand	Te Hauora O Ngati Te Haua Trust
Local businesses and clubs	Te Puni Kokiri
New Zealand Housing Corporation	Te Wananga o Aotearoa
Ministry for the Environment	Tertiary Education Alliance
Ministry for Culture and Heritage	Tertiary Education Commission
Ministry of Agriculture and Forestry	Tourism Waikato
Ministry of Economic Development	Transit New Zealand
Ministry of Education	Trust Waikato
Ministry of Health	University of Waikato
Ministry of Justice	Waikato Biodiversity Forum
Ministry of Pacific Island Affairs	Waikato District Health Board
Ministry of Social Development	Waikato Institute of Technology
Ministry of Tourism	Work and Income New Zealand
New Zealand Ecological Society	

Community outcomes also provide guidance and alignment to other strategic planning documents that Council has or will develop in the future. This 10 year Plan provides the basis for proposing and securing the resources needed to implement the programme outlined in these strategic documents. These Plans should be aligned with the principles of the 10 year Plan and the community outcomes synergy between these will ensure consistency of Council policy initiatives and decision-making.

Other key plans Council prepares are:

- The District Plan
- Activity Plans (Asset Management Plans)
- Reserve Management Plans

2.3 COUNCIL ACTIVITIES

Council actively contributes to many of the different aspects of community outcomes. Existing Council activities have been categorised into five broad areas. Each of these activity groups will, in different ways, contribute to one or more of the community outcome themes.

- Community Development
- Community Facilities
- Community Infrastructure
- Corporate Infrastructure
- Environmental Care

Each activity group contains a number of projects and initiatives* which represent our commitment towards contributing to the community outcomes. It is however identified that most of these projects are subject to decisions in accordance with relevant legislation, for example the Resource Management Act and Local Government Act. They are therefore to be seen as proposals only.

2.4 ISSUES

Some of the main issues facing our district over the next 10 years are:

Developing Strategies for Our Future

Council needs to develop strategies for our future by identifying who will contribute to achieving our community outcomes and who, how, what and when we will monitor the outcomes so we can report to the community in three years time on what has been achieved.

Changing Community Needs

Our communities demographics are changing, with an increasing aged population in some areas of the district and growing teenage population in others.

Providing Appropriate Facilities and Services

Changing people and challenging times means a change in what you expect from our facilities and services. To support the development and growth of sustainable communities, Council needs to provide community facilities that meet our diverse recreational and cultural needs.

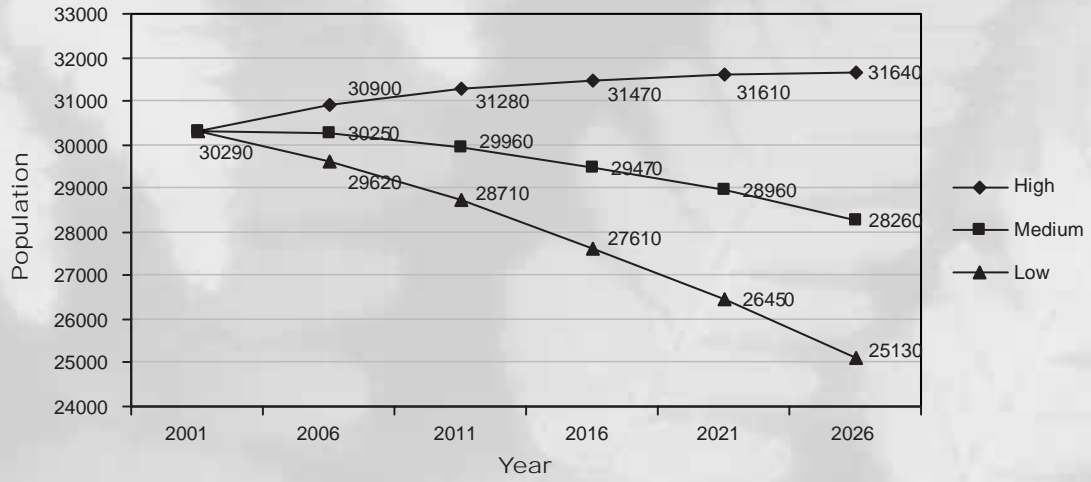
Effects of Growth

We are experiencing uneven growth in some of our communities. While some parts of the district are well catered for due to decreasing population levels, other areas are serviced by facilities at the limits of their capacity due to higher rates of growth. Combined with increased use of our infrastructure and increasing levels of transport through and around the district, these growth patterns mean that Council needs to focus on long term planning to ensure it is providing for future demands.

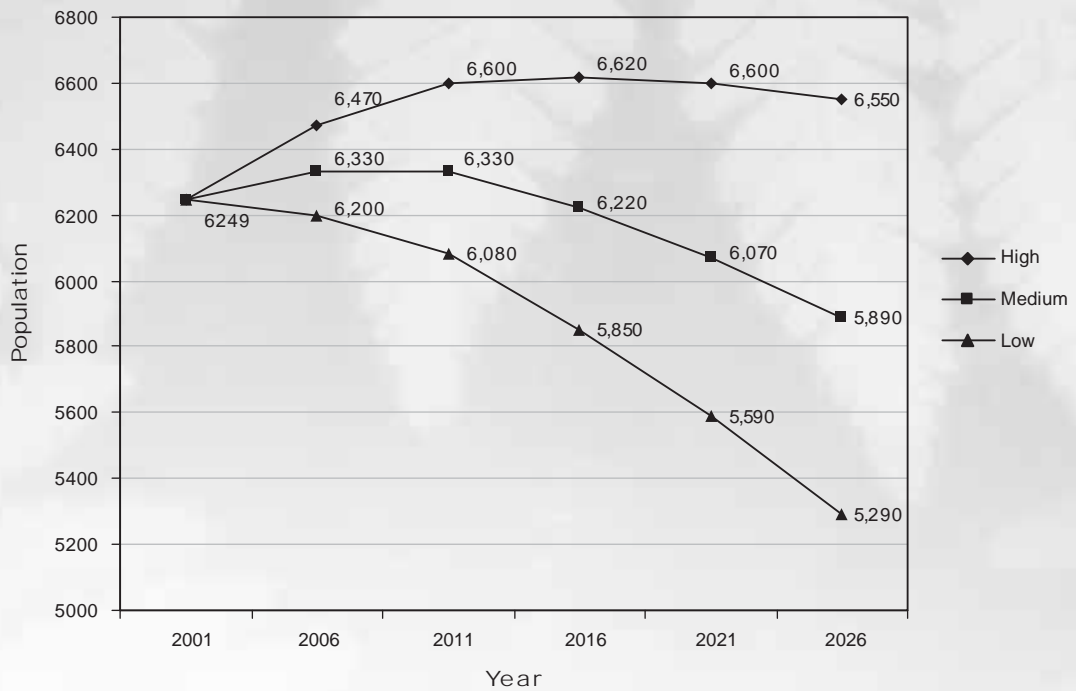
To ensure our roads, water, wastewater, stormwater and waste are sustainably developed and managed for today's needs and the needs of future generations, it is going to be necessary to balance the different needs against the available resources across the district.

* For more details refer to Volume Two of the Long-Term Council Community Plan.

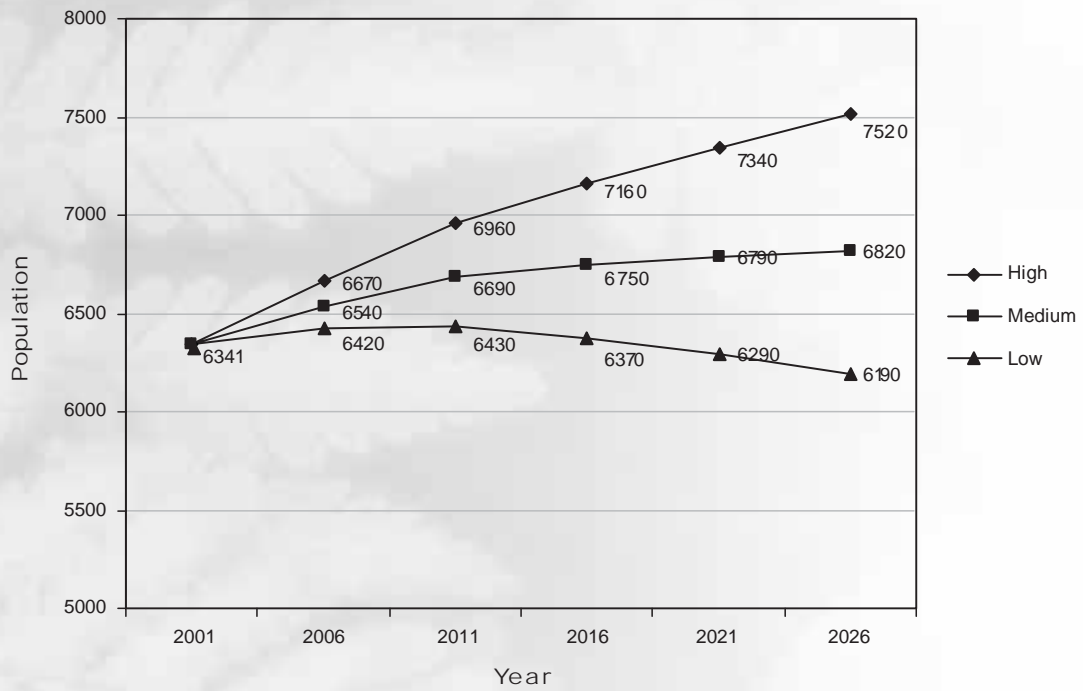
Matamata-Piako District Population Projections 2001-2026



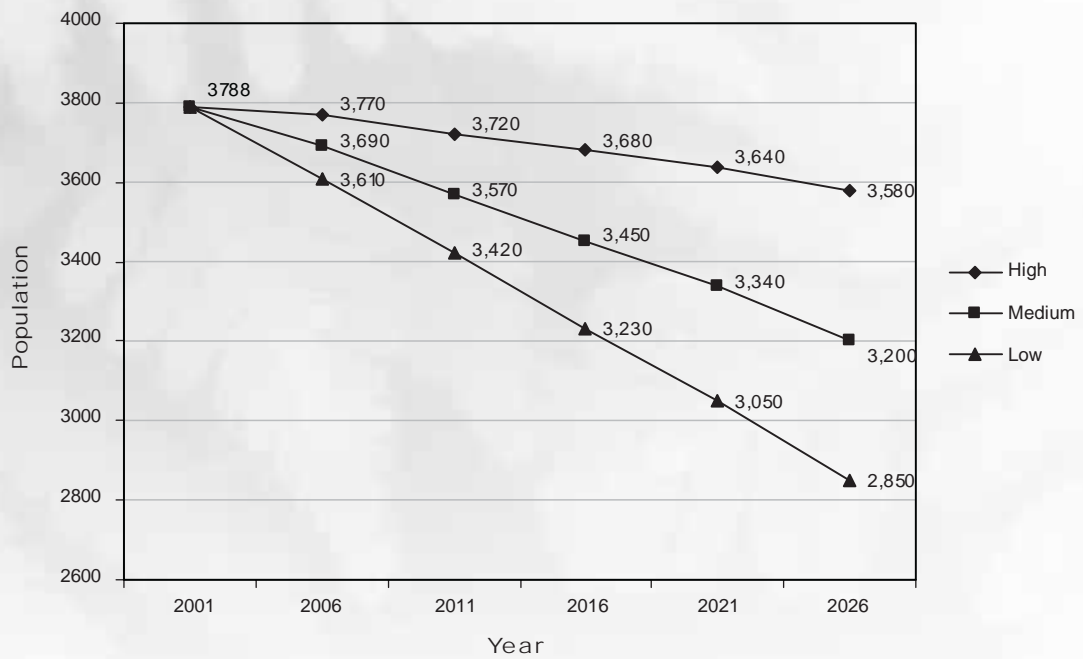
Projected Residential Total Population for Matamata 2001-2026



Projected Resident Total Population for Morrinsville 2001-2026



Projected Resident Total Population for Te Aroha 2001-2026



Population trends have been based on the previous census in 2001. It is estimated that there will be a decline in population growth for the district as a whole unless growth occurs within the high range. Within the town of Morrinsville growth is identified to occur within the medium to high range.

Development of subdivision within Matamata, Morrinsville and Te Aroha do however provide a different picture. Over the last four years on average there has been the development of new residential lots as follows:

- Matamata – 65 lots per annum or 650 for the next ten years
- Morrinsville – 35 lots per annum or 350 lots for the next ten years
- Te Aroha – 40 lots per annum or 400 lots for the next ten years

In addition as part of the trends within the district there is a reduction in the number of people living within a household due to an aging population and smaller families. The average number of people per household is now 2.3. Therefore although population trends provided by Statistics New Zealand may not show significant population growth rates, development of further residential lots is occurring based on current data. Within the next census and projections beyond it is anticipated that these population trends may change.

The assumptions for growth will be reviewed regularly in light of further information from both statistics census data, building and resource consent records.

Council has also provided for rural-residential zones around Matamata, Morrinsville and Te Aroha. Parts of our community who were consulted with have identified that water, stormwater and wastewater should be provided to these areas. Council has therefore proposed that these services be provided for in stages within this ten year plan beginning in year 3 (08/09). Finalisation of the stages will be subject to a proposed plan change process under the Resource Management Act which will also look at providing for smaller lots than what is presently permitted. Development occurring in these areas will be subject to paying development contributions to pay for the services and this is outlined in Volume Three of this Long-term Council Community Plan.

It is proposed within the next two years to look at growth of traffic within the district so as to potentially apply development contributions for roading.

With rural-residential development offering lifestyle development Council is confident that growth trends in development will occur in the three towns, along with continued residential development where most of subdivision development has occurred.

2.5 NEW MATTERS

Overseas Investment Fund

Council will review its strategy in terms of its overseas investment fund. The total amount overseas is \$13.7 million as at 1 March 2006. Of this \$7.4 million is to be repatriated to New Zealand and be used for internal borrowing at current interest rates for infrastructure development. This will generate income for roading depreciation. The reliance on this be administered over the term of this Long-term Community Plan. The balance of the funds will remain invested as in terms of the current Statement of Investment Policy.

Development Contributions

Development contributions will be payable by the developer to pay for growth related water, stormwater and wastewater capital works within Matamata, Morrinsville and Te Aroha. Smaller contributions will apply where services exist within smaller areas. See Volume Three of this Long-Term Council Community Plan for the detail of the contributions.

Morrinsville Art Gallery

An art gallery for Morrinsville at a cost of \$2.1 million dollars is proposed by members of the community.

Council will provide a grant of \$350,000 for the development of this for the second and third year of this plan on the basis that government and community funding is matched to the same level of funding. It will also provide an operating grant of \$50,000 for the second year of this plan subject to the project being in operation. For a \$100,000 property this will add \$2.82 onto rates and for a \$1 million property it will cost \$19.82.

Any advancement of money is subject to construction proceeding and the scope of the project not changing.

Morrinsville Velodrome

Council will provide a \$50,000 grant for the development of a velodrome at Wisely Park in Morrinsville. This is subject to planning approval and fund raising by the community.

Targeted Rates - Stormwater, Water and Wastewater

Council will introduce a progressive targeted rate to fund an increase in stormwater, water and wastewater. It will phase in \$82 per year over five years so that the immediate impact on rates would be less.

2.6 KEY PROJECTS AND ISSUES

Financial Strategy

Council wants to ensure:

- that the people who benefit from activities meet a fair share of the activity costs
- funding of these activities is sustainable
- that changes in rates are not subject to wide fluctuations

Council plans to achieve this by:

- ensuring the full costs of all activities are identified
- ensuring that revenue sources meet these costs
- using transitional funding arrangements to smooth out rate increases

One of the impacts of transitional funding arrangements is that revenue in some years may not match expenses. Council has identified each of the activities where this occurs in Volume 3. In most cases Council has used reserves to balance any short-term deficits. Community Facilities is one activity where this has not occurred. Council is not funding depreciation for rural halls and some community buildings on reserves. These buildings are managed or used by discrete community groups. Council will allow these groups to make decisions on replacement, upgrades or disposal of the buildings. The groups will also be responsible for meeting all associated costs. This is consistent with Council's overall funding strategy.

There is a risk that the call on reserves may vary from the budgeted amount in any year. Reserves are projected to grow over the planning period. Council is therefore satisfied there is sufficient capacity to absorb any fluctuations in reserve transfers.

To contribute towards the community outcomes Council is undertaking a number of key projects over the next 10 years. Although several of these are planned within core Council activities a number of initiatives will require support through partnerships and relationships formed with other organisations.

Community Development

Partnerships

Underlying much of Council's focus for the future will be the partnerships they form with other national, regional and local organisations. These partnerships are essential for the community outcomes to be achieved over the next six years or so. For the community to move forward it is critical that agencies and sectors work together more co-operatively. Council views building and supporting partnerships throughout the community as fundamental to addressing community outcomes.

Relationships

Council also recognises the importance of good relationships with key parties, groups and individuals of our district. The community outcomes identified in this document are not easily achieved - they are goals for the whole community requiring community input if they are to be successfully achieved. Our role will often be to support and assist communities own actions towards these goals.

Community Facilities

Refer to page 36 for an outline of the scope of activities included in this area. Council proposes to continue to provide for the needs of the community based on existing services. Alternatively Council could increase or decrease its funding however a leisure strategy is proposed to identify future development needs in 2006 and 2007. This may require some long term actions to be put in place to provide for our communities in the future.

Community Infrastructure

Refer to page 40 for an outline of the scope of activities included in this area. Provision of core infrastructure is considered essential for transportation and healthy air, water and land for healthy people. Council proposes to continue to be involved in these services and maintain them to current levels of services with some improvements as detailed in Volume Two under each activity.

Roading

Roading is considered a priority for our community. The expenditure required to maintain this network is proposed to continue at current levels. The alternative for Council is to reduce or increase levels of service.

Small Communities Wastewater

Throughout our district we have a number of smaller communities that Council believes have inadequate wastewater services. The wastewater needs of Rukumoana and Tahuna communities are being reticulated with government assistance over the next 2-3 years. Initiatives to obtain funding for a smaller scheme at Waharoa will be pursued.

The alternatives would be not to provide the services to these communities and require individual households to deal with any issues arising.

Stormwater

Upgrades are proposed to continue to renew services and to provide growth in Matamata, Morrinsville and Te Aroha within the residential and rural-residential areas. The alternative would be to accept surface flooding and potential property damage in high rainfall areas.

Waste Management

The environmental impact of industrial, commercial and residential waste as well as community demand for environmentally friendly waste disposal services means that Council proposes to provide services and facilities with the goal of reducing the amount of waste produced for these services. Alternatives include Council not being directly involved in waste collection and disposal and/or recycling. Allowing householders and industry to make individual arrangements would reduce rates.

Wastewater

A sludge dewatering facility is planned for the Morrinsville plant and the Matamata plant will be upgraded to meet required environmental standards. Upgrades are proposed to continue to renew services and to provide growth in Matamata, Morrinsville and Te Aroha within the residential and rural-residential areas. There are no alternatives for the upgrades as they are a matter of legal compliance.

Water

All water treatment plants are being upgraded to meet the new drinking water standards. Ongoing reticulation are planned to meet growth within the residential and rural-residential zones. The alternative would be to not meet the national water treatment standards. This potentially could affect industry we supply or the health of individuals in the community.

Corporate Infrastructure

One of the key issues facing this group of activities as well as other groups of activities is the ability to recruit skilled staff and retain them.